

18 January 1997

BY FACSIMILE  
ORIGINAL BY COURIER

Dr. Boutin  
Panama, Rep. de Panama


Dear Dr. Boutin,

In my capacity as majority shareholder in Marc M. Harris et Cie, S.A. and with the consent of Larry Abraham, another minority shareholder, an extraordinary shareholders meeting was held to authorise the following acts:

- \* The immediate removal of Robin Baily from the board of directors of Marc M. Harris et Cie, S.A. and all affiliates and members of The Harris Organisation.
- \* The immediate termination of Robin Baily for violation of his responsibilities as an officer and director of Marc M. Harris et Cie, S.A.
- \* The immediate removal of Derek Sambrook from all affiliates and members of The Harris Organisation.
- \* The immediate termination of Derek Sambrook from all affiliates and members of The Harris Organisation.
- \* The authorisation to remove all signature authority of Robin Baily and Derek Sambrook on any and all accounts of members of The Harris Organisation.
- \* The immediate authorisation of yourself to seek a court order preventing any further damage by Messrs. Baily and Sambrook.
- \* The preparation and filing of criminal extortion charges against Messrs. Baily, Sambrook, and Carlos Barnes.
- \* The preparation of criminal and civil action against Carlos Barnes for his actions against The Harris Organisation.
- \* The immediate eviction of Derek Sambrook from the apartment owned by Inversiones Arcos, S.A., a wholly owned affiliate of the holding company.
- \* The immediate taking of possession of the automobile owned by La Firma de Marc M. Harris, S.A. provided by the company to Derek Sambrook.
- \* The immediate order to forbid entry into any and all offices of The Harris Organisation.

You are hereby authorised to commence legal action both within the Republic of Panama and all jurisdictions where The Harris Organisation conducts business.

I remain,



Marc M. Harris  
Santiago de Chile